Newfoundland and Labrador BOARD OF COMMISSIONERS OF PUBLIC UTILITIES Rate Mitigation Options MUSKRAT FALLS PROJECT

William Brown B.E. (Mech) Retired

- NEED FOR MITIGATION ???
- CFL PROJECT
- MFL PROJECT
- -- CFL + MFL PROJECTS
- -- RESIDENTIAL RATE HISTORY
- RATE INCREASE RECOMMENDATION
- CONCLUSIONS / CONCERNS
- FUTURE POSSIBILITIES / OPPURTUNITIES

MUSKAT FALLS PROJECT	YEAR YR No.	2019 0 43	2020 1 44	2021 2 45	2022 3 46	2023 4 47	2039 20 63	2040 21 64	2041 22 65	2042 23 66	2049 30 73	2054 35 78	2055 36 79	2059 40 83	2069 50 93	2070 51 94	2071 52 95	2076 57 100	
MUSKRAT FALLS PROJECT (CONST+DCI) \$	M \$6,473	 \$14,900	(includes	S1.2B fo	r power li	nes and	under sea	cables,	olus \$2.11	B for ame	ra, plus \$	100M for	reservoi	r cleaning))				
MLK CAPITAL COST (EXCL 2.1 AMERA, 1.2 L	IL) \$M	\$11,600																	
FIRST REFIT		\$3,237													\$104,672				
AMORTIZATION 11600 @ 3.8% FOR 40 YRS		1	\$569	\$569	\$569	\$569	\$569	\$569	\$569	\$569	\$569	\$569	\$569	\$569	\$0	\$3,978	\$3,934	\$3,688	
(MOMS) MGMT+OPER+MAINT+SALES (CPI (uses annual rate per MW from		\$21.29	\$22	\$23	\$24	\$24	\$42	\$43	\$44	\$45	\$53	\$59	\$60	\$66	\$83	\$85	\$87	\$97	
TOTAL COST PER YR \$M		i i	\$591	\$592	\$592	\$593	\$611	\$612	\$613	\$614	\$621	\$628	\$629	\$635	\$83	\$4,062	\$4,020	\$3,785	
SAVINGS (CLOSING OF HOLY ROOD) \$M - F 50% in 2020	UEL \$M	50% in 2	-\$144 -\$123	-\$295 -\$251	-\$302 -\$258	-\$309 -\$264	-\$452 -\$392	-\$463 -\$402	-\$474 -\$412	-\$485 -\$422	-\$573 -\$502	-\$645 -\$568	-\$660 -\$582	-\$726 -\$643	-\$920 -\$823	-\$942 -\$843	-\$965 -\$864	-\$1,087 -\$978	
NET COST PER YR \$M		i I	\$324	\$45	\$33	\$20	-\$233	-\$253	-\$273	-\$294	-\$453	-\$585	-\$614	-\$734	-\$1,660	\$2,277	\$2,191	\$1,721	
MWH PER YR (824-25 "for low water") COMMITMENT TO AMERA - 165 MWH FOR 3 MWH AVAILABLE TO MFL (excl 165 for 35 yrs		 799 165	799 165 634	799 165 634	799 165 634	799 165 634	799 165 634	799 165 634	799 165 634	799 165 634	799 165 634	799 165 634	799 0 799	799 0 799	799 0 799	799 0 799	799 0 799	799 0 799	
AMERA PROJECT SIZE COMMITTED SALES TO AMERAYR OF 165 YEARLY %	MWH for 35 YR	2100 \$16,820	\$2,100 \$92 4.40%	\$2,100 \$100 4.76%	\$2,100 \$108 5.15%	\$2,100 \$117 5.58%	\$2,100 \$416 19.82%	\$2,100 \$451 21.46%	\$2,100 \$488 23.23%	\$2,100 \$528 25.15%		\$1,367	\$2,100 \$0 0.00%	\$2,100 \$0 0.00%	\$2,100 \$0 0.00%	\$2,100 \$0 0.00%	\$2,100 \$0 0.00%		\$16,820 22.88%
LIL PROJECT SIZE LIL \$ TO ACHEIVE 8% / YR Forever YEARLY %		\$1,200 \$5,472	\$1,200 \$96 8.00%	\$1,200 \$96 8.00%	\$1,200 \$96 8.00%	\$1,200 \$96 8.00%	\$1,200 \$96 8.00%	\$1,200 \$96 8.00%	\$1,200 \$96 8.00%	\$1,200 \$96 8.00%	\$1,200 \$96 8.00%	\$96	\$1,200 \$96 8.00%	\$1,200 \$96 8.00%	\$1,200 \$96 8.00%	\$1,200 \$96 8.00%	\$1,200 \$96 8.00%	\$1,200 \$96 8.00%	\$5,472 8.00%
OPEN MKT PRICE PER MWH (assumes annual rate incr of 8.25%) SALES \$M		59	64 \$447	69 \$484	75 \$524	81 \$567	288 \$2,016	312 \$2,182	337 \$2,362	365 \$2,557	636 \$4,454	946 \$6,620	1024 \$7,167	1406 \$9,841	3106 \$21,742	3363 \$23,536	3640 \$25,477	5411 \$37,870	
MKL PROFIT (LOSS) \$M (Sales - Net Cost - Amera - LIL)		1 1	-\$65	\$243	\$287	\$334	\$1,737	\$1,889	\$2,052	\$2,227	\$3,892	\$5,742	\$7,684	\$10,479	\$23,306	\$21,163	\$23,190	\$36,053	
MFL CUMULATIVE PROFIT(LOSS)		1	-\$65	\$177	\$464	\$798	\$16,053	\$17,941	\$19,993	\$22,220	\$43,977	\$68,709	\$76,393	\$113,847	\$283,970	\$305,133	\$328,323	\$480,875	
ROI		 \$11,600					1.50%		2.50%		4.50%	0.0521	5.45%	6.00%	6.60%	6.10%		6.76%	

HAMILTON RIVER PROJECTS (HRP)	THROUGH===> 20	2020	2021	2022	2023	2024	2025	2026	2030	2042	2059	2060	2076
MUSKRAT FALLS (MFL)		1	2	3	4	5	6	7	11	23	40	41	57
CFL		44	45	46	47	48	49	50	54	66	83	84	100
MFL 2020 FIRST POWER VERSION	CAPITAL (1976\$)												
CFL CUMULATIVE PROFIT(LOSS) \$M	\$650	\$786	\$857	\$935	\$1,020	\$1,112	\$1,213	\$1,307	\$869	\$6,036	\$195,866	\$217,311	\$1,413,124
MFL CUMULATIVE PROFIT(LOSS) \$M (incl Holyrood Savings)	\$326	-\$65	\$177	\$464	\$798	\$1,183	\$1,621	\$2,116	\$4,754	\$22,220	\$113,847	\$125,738	\$480,875
TOTAL CUM (CFL+MFL-HOLYROOD) \$M	\$976	\$721	\$1,035	\$1,399	\$1,818	\$2,295	\$2,834	\$3,423	\$5,622	\$28,256	\$309,714	\$343,050	\$1,893,999
		*******	*********	******		10 10 10 10 10 10 10 10 10 10 10 10 10 1	aler des 100 300 per ent sie des 400 100						
ROI						1.80%	2.20%		3.30%	5.20%	7.20%	7.23%	7.86%
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YEAR MUSKAT FALLS PROJECT (2021) YEAR YR No.	2019 0 43	2020 0 44	2021 1 45	2022 2 46	2023 3 47	2039 19 63	2040 20 64	2041 21 65	2042 22 66	2049 29 73	34	2055 35 79	2059 39 83	2069 49 93	2070 50 94	2071 51 95	2076 56 100	
MUSKRAT FALLS PROJECT (CONST+DCI) \$M \$6,4	73 \$16,300	(includes	\$1.2B fo	or power l	ines and	under sea	a cables,	plus \$2.1	B for ame	era, plus	\$500M fo	r reservo	r cleaning	\$1000M fo	or add'l DC	1)		
MLK CAPITAL COST (EXCL 2.1 AMERA,1.2 LIL) \$M	 \$13,000																	
FIRST REFIT	[\$3,237														\$112,222			74
AMORTIZATION 13000 @ 3.8% FOR 40 YRS	1		\$637	\$637	\$637	\$637	\$637	\$637	\$637	\$637	\$637	\$637	\$637	\$637	\$637	\$5,502	\$5,502	*
(MOMS) MGMT+OPER+MAINT+SALES (CPI OF 3.5) \$M (uses annual rate per MW from CFL)	\$21.29 	\$22	\$23	\$24	\$24	\$42	\$44	\$45	\$47	\$60	\$71	\$73	\$84	\$119	\$123	\$127	\$151	
TOTAL COST PER YR SM	i	\$0	\$660	\$661	\$662	\$680	\$681	\$683	\$684	\$697	\$708	\$711	\$722	\$756	\$760	\$5,630	\$5,653	
SAVINGS (CLOSING OF HOLY ROOD) \$M - FUEL \$M 50% in 2021	50% in 2		-\$147 -\$126	-\$302 -\$258	-\$309 -\$264	-\$452 -\$392	-\$463 -\$402	-\$474 -\$412	-\$485 -\$422	-\$573 -\$502	-\$645 -\$568	-\$660 -\$582	-\$726 -\$643	-\$920 -\$823	-\$942 -\$843	-\$965 -\$864	-\$1,087 -\$978	
NET COST PER YR \$M	1	\$0	\$387	\$101	\$88	-\$164	-\$183	-\$203	-\$223	-\$378	-\$505	-\$532	-\$647	-\$987	-\$1,025	\$3,800	\$3,589	
MWH PER YR (824-25 "for low water") COMMITMENT TO AMERA - 165 MWH FOR 35 YRS MWH AVAILABLE TO MFL/YR UNTIL YR 35	I I I		799 165 634	799 165 634	799 165 634	799 165 634	799 165 634	799 165 634	799 165 634	799 165 634	799 165 # 634	799 165 634	799 0 799	799 0 799	799 0 799	799 0 799	799 0 799	
AMERA PROJECT SIZE COMMITTED SALES TO AMERA/YR OF 165 MWH for 35 Y YEARLY %	\$2,100	\$2,100 \$0 0.00%	\$2,100 \$100 4.76%	\$2,100 \$108 5.15%	\$2,100 \$117 5.58%	\$2,100 \$416 19.82%	\$2,100 \$451 21.46%	\$2,100 \$488 23.23%	\$2,100 \$528 25.15%	\$920	\$2,100 \$1,367 65.10%	\$1,480	\$2,100 \$0 0.00%	\$2,100 \$0 0.00%	\$2,100 \$0 0.00%	\$2,100 \$0 0.00%	\$2,100 \$0 0.00%	\$18,207
LIL PROJECT SIZE LIL \$ TO ACHEIVE 8% / YR Forever YEARLY %	\$1,200 	\$1,200 \$0 0.00%	\$1,200 \$96 8.00%	\$1,200 \$96 8.00%	\$1,200 \$96 8.00%	\$1,200 \$96 8.00%	\$1,200 \$96 8.00%	\$1,200 \$96 8.00%	\$1,200 \$96 8.00%	\$96	\$96	\$1,200 \$96 8.00%	\$1,200 \$96 8,00%	\$1,200 \$96 8.00%	\$1,200 \$96 8.00%	\$1,200 \$96 8.00%	\$1,200 \$96 8.00%	\$5,376
OPEN MKT PRICE PER MWH	\$59	\$64	\$69	\$75	\$81	\$288	\$312	\$337	\$365	\$636	\$946	\$1,024	\$1,406	\$3,106	\$3,363	\$3,640	\$5,411	
SALES \$M	1	\$0	\$484	\$524	\$567	\$2,016	\$2,182	\$2,362	\$2,557	\$4,454	\$6,620	\$7,167	\$9,841	\$21,742	\$23,536	\$25,477	\$37,870	
MKL PROFIT (LOSS) \$M (Sales - Amera - LIL - Net Cost)	1 1	\$0	-\$99	\$218	\$265	\$1,668	\$1,819	\$1,981	\$2,156	\$3,816	\$5,662	\$6,122	\$10,392	\$22,633	\$24,465	\$21,581	\$34,185	
MFL CUMULATIVE PROFIT(LOSS)	l I	\$0	-\$99	\$119	\$385	\$14,540	\$16,359	\$18,341	\$20,497	\$41,739	\$66,078	\$72,200	\$109,315	\$272,789	\$297,254	\$318,835	\$462,583	

HAMILTON RIVER AUTHORITY (HRA)	THROUGH===> 2	2020	2021	2022	2023	2024	2025	2026	2030	2042	2059	2060	2076	
			1	2	3	4	5	6	10	22	39	40	56	
MFL 2021 FIRST POWER VERSION		44	45	46	47	48	49	50	54	66	83	84	100	
CFL CUMULATIVE PROFIT(LOSS) \$M	CAPITAL (1976\$) \$650	\$786	\$857	\$935	\$1,020	\$1,112	\$1,213	\$1,307	\$869	\$6,036	\$195,866	\$217,311	\$1,413,124	
MFL CUMULATIVE PROFIT(LOSS) \$M (incl Holyrood Savings)	\$326		-\$99	\$119	\$385	\$700	\$1,070	\$1,497	\$3,860	\$20,497	\$109,315	\$120,549	\$462,583	
TOTAL CUM (CFL+MFL-HOLYROOD) \$M	\$976	\$786	\$758	\$1,054	\$1,404	\$1,812	\$2,283	\$2,803	\$4,728	\$26,533	\$305,181	\$337,860	\$1,875,707	
ROI	\$976					1.30%	1.75%		2.96%	5.15%	7.17%	7.21%	7.85%	

MUSKRAT FALLS RATE MITIGATION OPTIONS AND IMPACTS

PUBLIC PRESENTATION OCT 18 2019

William R. Brown B. E. Mech NSTC (Retired)

RETAIL RATE HISTORY -LAST 8.5 YEARS

APRIL 1, 2011 OCT 1 2019

CITY	RATE	RATE	GROWTH
HALIFAX	13.6	16.4	2.
CHARLOTTETOWN	14.6	16.2	1.
REGINA	13.8	16.0	2.
TORONTO	12.9	13.8	0.
ST. JOHN'S	11.0	13.1	2.
MONCTON	11.8	12.8	1.
VANCOUVER	8.3	12.7	4.
WINNIPEG	7.3	9.4	2.
MONTREAL	6.8	7.2	0.
TOTAL	100.1	117.6	17
8.5 YR AVG	11.78	13.84	2.
YEARLY %			1.

RATE INCREASE RECOMMENDATION

BASED ON ABOVE AND NO RATE INCREASE IN 2019

- DOUBLE THE ABOVE PERCENTAGE OR 3.84% IS WARRANTED

MUSKRAT FALLS RATE MITIGATION OPTIONS AND IMPACTS PUBLIC PRESENTATION OCT 18 2019

William R. Brown B. E. Mech NSTC (Retired)

CONCERNS

- THE NORTH SPUR POSSIBILITY OF COLLAPSE
- METHYL/MERCURY CONTAMINATION
- GE FAILURE TO FIX SOFTWARE BEFORE 2023

CONCLUSIONS

- NL HYDRO CONTINUE ON AS ALWAYS
 WITH BUSINESS AS USUAL RATE INCREASES
- RATE MIGITRATION IS NOT A CONCERN AT LEAST, NOT UNTIL AFTER 2023

MUSKRAT FALLS RATE MITIGATION OPTIONS AND IMPACTS PUBLIC PRESENTATION OCT 18 2019

William R. Brown B. E. Mech NSTC (Retired)

FUTURE FOR NL

THE FUTURE IS FANTASTIC BASED ON THE MODELS

WITH THE ADDITION OF TRANSMISSION LINES
AND UNDER SEA CABLES, THE REMAINING MWH
(2924+2250+270) CAN BE REALIZED RESULTING IN
A GROSS PROFIT OF OVER 6 TRILLION \$ BY 2076
ONCE GULL ISLAND IS COMPLETED BY EARLY 2030'S

THEN OTHER RESOURCE COMPANIES CAN BE
BROUGHT HOME SUCH AS
IRON ORE
NICKEL
FISH PROCESSING

TO NAME JUST A FEW

..... AND WE WILL BECOME THE "NORWAY" OF THE AMERICAS